MARULENG LOCAL MUNICIPALITY







2017-18 MIDYEAR BUDGET AND PERFORMANCE ASSESSMENT



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Acronyms and Abbreviations

INTRODUCTION

 ${f l}_{ullet}$ Section 72 (1) of the Municipal Finance Management Act, Act 56 of 2003 stipulates:

implementation plan, and progress on resolving problems identified in the past annual report, and financial year" taking into account (i) monthly statements, (ii) municipality's delivery targets and indicators set in the service delivery and budget "The accounting officer of the municipality must by the 25 January of each year assess the performance of the municipality during the first half of each

Section 72 (3) further stipulates:

'As part of the review

- Make recommendations as to whether an Adjustment Budget is necessary; and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.
- 2. The following is the Mid-year Budget and Performance Assessment taking into account the stipulations of the MFMA, Section 72 (1) as at 31 December 2017.

1. FINANCIAL PERFORMANCE

HALF-YEAR BUDGET STATEMENTS: 31 DECEMBER 2017

(JULY 2017- DECEMBER 2017 YEAR PERFORMANCE)

The municipality's total Budget amounts to R285, 792,618 of which R225, 791, 552 are cash budget and R60, 001,066 are non-cash items. The budget consists of operating budget of R189, 747,768 (R129, 746,702 are cash budget) and capital budget of R96, 044,850. No virements (budget transfers) were made for the period 01 July 2017 to 31 December 2017.

1.1. OPERATING EXPENDITURE

registered on and attributed to the following factors: Total expenditure up to December 2017 amounts to R59, 851,689 or 32% of the total Operating Budget R189, 747,768. Expenditure, less than the pro-rata 50% is

- Salaries and wages Budget amounts to R66, 786, 699 and R26, 887,118 (40%) has been spent, which is R6, 506,231 less than the pro-rata spending. The amount of R26, 887,699 includes bonuses paid out
- 2 Remuneration of Councillors Budget amounts to R10, 045,112 and R4, 641544 (46%) has been spent, which is R381, 012 less than the pro-rata
- S Repairs and maintenance Budget amounts to R2, 452,000 and R684, 584 (28%) has been spent, which is R541, 416 less than the pro-rata spending. (Repairs and Maintenance are incidents driven. They were few incidents requiring maintenance which reported during the period under view)
- Contracted Services Budget amounts to R 8,332,015 and R3, 692,886 (44%) has been spent, which is R473, 122lessthan pro-rata spending
- General expenses Budget amounts to R44, 503,779 and R23, 920,392 (54%) has been spent, which is R1, 668,503 more than the pro-rata spending.

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0 Finance costs budget amount to R79, 098 and R25, 165 (31%) has been spent, which is R14, 384 less than pro-rata spending

1.2 OPERATING REVENUE

grants and subsidies received) which is R10, 971,057 more than the pro-rata budget. Total Operating revenue up to December 2017 amounts to R47, 955,028 or (64%) of the Total Operating revenue Budget of R73, 967,942 (excluding government

Included in the total operating revenue of R73, 967,942 earned to-date are the following revenue items—

- Rates and service charges budget amounts to R54, 886, 186 and R37, 505, 986 (68%) has been billed, which is R10, 062, 893 more than the pro-rata
- Rental of facilities budget amounts to R341, 270 and R138, 731 (41%) has been billed, which is R31, 904 less than the pro-rata revenue.
- Interest income budget amounts to R5, 360, 744 and R3, 414, 075 (64%) has been earned, which is R734, 372 more than the pro-rata revenue.
- Other revenue budget amounts to R13, 379,741 and R6, 896,236 (52%) has been earned, which is R206, 366 more than the pro-rata revenue.

less than the pro-rata revenue Service Charges relates to refuse removal. ((Budgeted amount is R3, 607,170and actual revenue billed amounted to R1, 527, 344 (42%), which is R276, 241

Other Revenue represents all revenue generated, which is neither listed above nor specified in the prescribed Section 71 Report in terms of the MFMA, such as the following:

- Licences and permits (R1,258,048)
- Agency fees (R1,072,468)
- Traffic fines (R8,700))
- Sundry income (R4, 647,020)

REVENUE

Service	Reven
ervice charges	ue from
S	Revenue from exchange to
	transactions

Finance income

Rental of facilities and equipment

Licences and permits

Other revenue Agency fees

Total revenue from exchange transactions

Revenue fron non exchange transactions

Taxation revenue

Traffic fines Property rates

Donation of heritage assets

Transfer revenue

Total revenue from non exchange transactions Government grants and subsidies received - capital Government grants and subsidies received - operating

50 583 109

9 367 302

4 641 544

Total Revenue

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General expenses

32 699 768

1 441 683

684 584

25 165

Repairs and maintenance Lease rentals on operating lease Finance cost

Depreciation and amortisation expense

Debts impairment

Employee related costs

Remuneration of councillors

EXPENDITURE

Contracted services

Loss on disposal of assets

NET SURPLUS/(DEFICIT) FOR THE YEAR		₌Total Expenditure
85 300 564		59 851 689
80 953 881	Page 6	142 037 151

1.3 CAPITAL EXPENDITURE

funded projects and capital acquisitions. It is however anticipated that 100% of the capital budget will be spent by 30 June 2018. noted that some capital projects are either at bidding stages or designs. MIG spending alone is at 74% with the balance of unspent funds attributable to own-The Capital Budget (2016/17) amounts to R96, 044,850. The 6 months expenditure stands at R37, 861,764which is 39% of the total capital budget. It must be

Breakdown of Capital Expenditure

Acquisitions: Outsourced BISMARK 51% 50% Acquisitions: Outsourced BISMARK 99996 - 0% 50% Acquisitions: Outsourced BISMARK 1749996 - 0% 50% Acquisitions: Outsourced BISMARK 1749996 - 0% 50% Acquisitions: Outsourced HINALE ACCESS ROAD 99996 - 0% 50% Acquisitions: Outsourced HANALE ACCESS ROAD 12 745 200 9749 610 76% 50% Acquisitions: Outsourced MADEIRA ACCESS ROAD 12 745 200 9749 610 76% 50% Acquisitions: Outsourced MARALE ACCESS ROAD 12 739 392 4 526 682 35% 50% Acquisitions: Outsourced MARQUIRE ROLOW LEVEL BRIDGES 15 443 376 8 628 828 56% 50% Acquisitions: Outsourced METZ INTERNAL STREETS 3 500 004 3 377 909 97% 50% Acquisitions: Outsourced ANTEING GRAVEYARD ACCESS ROAD 1 750 000 - 0% 50% Acquisitions: Outsourced STREET LIGHTS 1 500 000 - 0% 50% Acquisitions: Outsourced WILLOWS ACCESS ROAD
1% OVER 50% -50% UNDER 50% -50% UNDER 50% -50% UNDER 50% 26% OVER 50% 26% OVER 50% -37% UNDER 50% -15% UNDER 50% -50% UNDER 50% 6% OVER 50% 47% OVER 50% 31% OVER 50% -50% UNDER

1.4 DEBTORS

The current outstanding Debtors for Maruleng Municipality stood at R70 694 456. This is broken down as follows:

				B	Budget Year 2017/18	7/18			
Description	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis By Income Source	,,,,,,	,							
Receiv ables from Non-ex change Transactions - Property Rates	5 473 276	4 207 268	3 858 200	3 606 304					
Possinghly from Exphana Tanana financia	: : : : : : : : : : : : : : : : : : : :	1 500	0 000 233	2 000 231	3 433 443	3 343 833	4 /04 0//	37 095 418	65 721 906
necelvables from Exchange Transactions - Waste Management	267 109	161 426	150 973	143 703	142 521	140 077	137 831	1 553 793	2 697 433
Receiv ables from Ex change Transactions - Property Rental Debtors	18 674	15 718	14 053	7 373	6 325	4 832	4 184	137 686	208 845
Interest on Arrear Debtor Accounts	530 397	503 761	474 650	1	407 067	378 959	48 479	742 380	3 085 603
Other	-158 200	-227 013	-183 208	-94 858	-55 057	92 116	-120 763	272 420	1 00 00
Total By Income Source	6 131 256	4 661 161	4 314 767	3 662 508	3 934 300	3 959 818	4 773 807	30 256 8/0	70 604 466
							1110001	040 007 00	70 024 430
Water and sewer				200444					
Trade and Other Receivables from Exchange Transactions - Water	281 468	148 478	46 038	54 356	45 521	798 904	40 568	620 848	2 036 182
Receivables from Exichange Transactions - Waste Water Management	29 633	16 893	13 077	10 539	9 135	7 802	6 451	121 372	214 902
Total water and sewer	311 101	165 371	59 115	64 895	54 657	806 706	47 020	742 220	2 251 084
iovai by income source	6 442 356	4 826 532	4 373 882	3 727 403	3 988 956	4 766 523	4 820 827	39 999 060	72 945 539
Debtors Age Analysis By Customer Group	***************************************								
Organs of State	1 579 295	1 559 888	1 526 962	1 320 323	1 437 469	1 422 176	1 976 822	12 657 008	23 479 942
Commercial	1 941 412	1 700 997	1 547 813	1 217 223	1 354 391	1 251 935	1 831 190	15 658 730	26 503 691
Households	2 781 101	1 477 045	1 213 816	1 122 827	1 125 669	1 154 646	982 954	11 104 700	20 962 758
Total By Customer Comme	140 550	88 603	85 290	67 031	71 427	937 766	29 861	578 622	1 999 148
com by consumer croup	6 442 356	4 826 532	4 373 882	3 727 403	3 988 956	4 766 523	4 820 827	39 999 060	72 945 539

classification commercial debtors are the major contributor with a balance of R26, 503,691 (36%). 2017. Based on service classification, the major contributor to the debt is property rates which constitutes R65, 721, 906 (93%), while, in terms of sector The debtors' book, excluding water and sewerage, has grown by R10, 456, 769 (17%) from R60, 237,687 at 30 June 2017 to R70, 694,456 as at 31 December

The total payment from rates and service charges from July 2017 to December 2017 is R21, 414,940, breakdown as follows:

57%								
11 11	0 000							PERCENTAGE
21 111 010	3 682 530	4 792 256	6 004 011	2 388 475	3 022 812	1 524 855	37 506 019	TOTAL
20 734 024	3 554 674	4 686 649	5 820 724	2 285 120	2 906 153	1 480 703	35 978 674	RA ID GENERAL
680 916	127 856	105 607	183 287	103 355	116 660	44 152	1 52/ 344	
TOTAL	DEC	NOV	OCT N	SEPT	AUG			
			REVENUE COLLECTED	REVE			BILLING	DESCRIPTION
								-J100J1110

The total revenue received from rates and service charges represents 57% of the amounts billed or charged from July 2017 to December 2017

1.5 INVESTMENTS AND CASH AT DECEMBER 2017

As at 31 December 2017 Council had a positive Bank Balance of R157, 184,775, consisting of:

Current account R5

R52, 118, 533

Call deposit accounts R1

ts R105, 065, 531

Float

R710

MID-YEAR INSTITUTIONAL PERFORMANCE REPORT (JULY-DECEMBER 2017)

. Purpose

January 2018 for mid-year assessment of performance ending December 2017. financial year. The institutional scorecard is derived from the SDBIP. This report is based on information received from the municipal directorates until 19 The purpose of this report is to give feed-back regarding the institutional performance per Key Performance Area (KPA) scorecard for the Mid-year of 2017/18

. Executive Summary

Performance Indicators which constitute 32% did not meet targets. The breakdown per KPA is as follows: This quarter 107 Key Performance Indicators were assessed.73 Key Performance Indicators which constitute 68% met their targets and 34 Key This report is an objective view of institutional performance based on the Service Delivery and Budget Implementation Plan (SDBIP) for Mid-year 2017/18.

- Spatial Rationale had 7 indicators and all indicators achieved targets.
- Basic Services had 25 indicators and 14 indicators achieved targets while 11 indicators failed to achieve their targets.
- Local Economic Development had 3 indicators and all indicators achieved targets.
- Financial Viability had 17 indicators and 12 achieved targets and 5 failed to achieve targets.
- Good Governance and Public Participation had 38 indicators and 26 indicators achieved targets and 12 failed to achieve targets
- Municipal Transformation and Organizational Development had 17 indicators and 11 indicators achieved targets and 6 failed to achieve target

1-11	,		
34(32%)	73(68%)	107	TOTAL
6	11	17	DEVELOPMENT
12	26	38	GOOD GOVERNANCE AND PUBLIC PARTICIPATION
5	12	17	FINANCIAL VIABILITY
0	ω	ω	LOCAL ECONOMIC DEVELOPMENT
11	14	25	ם מאטר שבגעוכהט
0	7	7	STATIAL RATIONALE
KPIs			
NONE ACHIEVED	ACHIEVED KPIS	TOTAL KPIS	KEY PERFORMANCE INDICATORS

NB: DETAILED SDBIP MID-YEAR REPORT ATTACHED.

2.1. 1 Detail Performance per KPA

Spatial Rationale

The following programmes met their targets,

- SDF implemented as targeted
- GIS updated as per targeted
- Land acquisition- amount set aside as targeted
- LUMS- Application approved as targeted
- LUMS-plans received and approved within 90 days as targeted
- SPLUMA campaigns as targeted
- LUMS campaigns as targeted

Basic Services and Infrastructure development

The following programmes met their targets,

- Metz internal streets- 67% construction(layer works completed, paving and water channel underway) Hlohlokwe access road- 10% construction(site establishment and box cutting completed
- Lorraine-Bellvile road-20% (1.7km box cutting and 1.5km road bed completed)
- Kanana to Mahlomelong access road-30% construction(site establishment, box cutting and earthworks)
- Finale access road- 35% construction (box cutting and earthworks in progress)
- Makagung access road- 15% construction (site establishment and box cutting completed)
- Maruleng low level bridge contractor appointed as targeted
- Bochabelo community hall- project is at 80% complete against the targeted 96%
- Refuse removal- collection done at 6234 households and 52 business establishments against the targeted 2044 households and 50 business
- Cemeteries fenced-Poles planted as targeted

establishments

- Maruleng indoor sports centre- 90% complete against the targeted 90%
- Maintenance of roads and bridges- 522.28km road maintained against the targeted 308km
- Maintenance of building- maintained as per target
- Maintenance of machines- maintained as targeted
- Maintenance of parks and gardens-maintained as per target

The following programmes did not achieve targets,

- Free basic electricity- 1288 households provided for against the targeted 3700 households-Low turnout of beneficiaries to register in the indigent register
- Electrical equipments maintained-incapacity to maintain the street lights due to unavailability of a cherry picker vehicle for heights
- IT Equipments purchased –No information provided
- Software upgraded- No information provided

Local Economic Development

The following programmes met their targets,

- EPWP- 165 jobs created through EPWP against the targeted 150 jobs
- LED Programmes (LED programmes)- 10 LED programmes supported against the target of 2
- K2C support- 3 K2C programmes supported

Financial Viability

The following programmes met their targets,

- SCM- 100% compliance to SCM regulations
- Asset and inventory management- 100% compliance as per target
- Supplementary valuation implementation- target met as per target
- Cost coverage-target met as per target
- MIG expenditure- 74% spent against 50%
- Assets update schedule-target met as per target
- MFMA implementation- 3/3 S71 reports submitted, and 1/1 S52 reports submitted.
- SCM reports- 3 quarterly reports submitted to council as per target
- Fleet management reports- 1 quarterly reports submitted to council as per target
- Debt coverage 0% of debt coverage ratio against target 0%

The following programmes did not achieve its target,

- Revenue collection- only 39 collection against 50% target
- MSCOA-95% compliance against 100% compliance
- Operation and maintenance budget expenditure- only 28% of the targeted 50%
- Personnel expenditure- only 40% of the targeted 50%
- Capital expenditure (own funding) only 39% of the targeted 50%

Good Governance and Public Participation

The following programmes met their targets,

- External auditing-90% of the issues addressed for 2015/16 audit, the remainder is yearend disclosure
- % of AG queries resolved-90% of the issues addressed for 2015/16 audit, the remainder is yearend disclosure
- Risk Based internal Plan- 2 quarterly risk management reports developed and submitted as per target
- Number of PMS audits conducted-1 PMS PMS audit conducted
- Communication strategy- strategy adopted by council as per target
- Audit Committee-4 audit committee meeting held as per target
- Fraud and corruption- target met as per target
- Risk management-target met as per target
- lanking/Dublic and in the government of the gove
- Imbizo(Public participation) 1 imbizo held as targeted Ward committees- all ward 14 wards are functional
- MPAC meeting- 1 meeting held as per target
- Council function and support council meetings and its sub-structures met as per target
- Library awareness campaign- target met as per target
- Greening programme-target met as per target
- Maruleng youth programme- 1 activities held as per target
- Disability programme- target met as per target
- Disaster risk management awareness campaigns- 3 campaigns held as per target
- Disaster risk management plan reviewed- target met as per target
- Portfolio committee- target met as per target
- Cleanest village- target met as per target

The following programmes did not achieve their targets

- Audit and performance committee resolutions implemented-target not met
- Risk management implementation-the actions to mitigation the risks were not all
- % implementation of identified risks mitigations-only 50% implementation of identified risks mitigations instead on 100%
- Number of institutional Risk Management Committee meetings held-no committee meeting held
- issued, progress is monitored through management meetings % internal audit findings resolved- 60% of the audit findings resolved will 40% still outstanding -the follow up report is updated as and when reports are
- % of Audit and Performance Committee resolutions implemented-75% resolutions implemented while 25% still outstanding-resolutions are updated quarterly and monitored in management meetings and subsequently audit committee management meetings
- % of complaints resolved-target not met
- Communication strategy- target not met
- Energy forum- target not met
- MPAC- only 50% MPAC resolutions implemented against 50% targeted
- Traditional leaders allowance- only 2 received allowance whilst the target was 2

Municipal Transformation and Organizational Development

The following programmes met their targets,

- IDP review- IDP/Budget adopted as per target
- Employment equity- 5 people with disability as per target
- PMS- 2 reports submitted as per target
- Payroll management- 100% accuracy as per target
- Overtime management-100% accuracy as per target
- Legal Services- target met
- Legal services- all 5 service providers have SLA as per target
- OHS-1 compliance reports as per target

The following programmes did not meet their targets,

- PMS only 3 Senior managers have signed performance agreements whilst the target was 6-Director Corporate Service, Chief Financial Officer and Director Technical Services post are Vacant(Only for Senior Managers/Directors)
- Work skills plan- 4 employees capacitated instead of 20
- Local Labour Forum- target not met
- Employment Equity Plan- no employment made whilst the target was 1

Performance highlights of the General Indicators/ National KPA's

General Indicator	Performance
Service Delivery	 16 662/24 700 households with access to water
	 22 983 /24 700 households with access to sanitation
	 22 167/ 28 890 households with access to electricity
	 2102/24 700 households with access to basic refuse removal
Financial Viability	 10% Capital budget spent (MIG – 74%& own funding- 39 %)
	 Cost coverage- 15% against the targeted 4%
	 Debt coverage (municipality has no debt)
Local Economic Development	164 Jobs created
Municipal Transformation and Organisational Development	 49.2% of the budget allocated on the work skills plan spent (not
	reported)
Employment Equity	 5 people with disability which translate to 7.6% which is above the
	national target of 2%.
	 3 of the filled top management positions 2 are females (75%)

CONCLUSION

achievements and improvements on areas of weaknesses for the Mid-Year report of the financial year and other reports. This comprehensive report was able to paint a clear picture on areas of strengths as well as weaknesses. It will be used as a yard stick to strengthen areas of

RECOMMENDATIONS

Adherence in the Municipal Performance Management Framework.

NB: Attached is the detailed SDBIP

3. PROGRESS REPORT ON RESOLVING OUTSTANDING TARGETTS FOR FINANCIAL YEAR 2017/18

compliance to management and Council. A-G's report of 2016/17. The Internal Audit Unit, Audit Committee will monitor the implementation of the management plan and report compliance or non-As prescribed in Section 72 (1) (a) (iii) of the MFMA, the municipality must indicate actions taken on problems identified in the past annual report (2016/17) or indicate what system/s or processes will be taken to address such matters. The municipality has developed a management plan in resolving issues raised by the

3.1 SUMMARY AND CHALLENGES

executed by the responsible Directorates management were concluded. This process ensures that Integrated Development Planning objectives and key performance indicators (KPI's) are owned and Maruleng Municipality is continuously ensuring that a culture of performance management is institutionalised. Therefore, performance agreements with senior

community. challenges, the municipality met 68% (73KPI's out of 107 measured) which is an indication of the organisation's commitment towards services delivery in the Furthermore, the Audit Committee ensures that Council is involved in the auditing of Non-Financial Performance information. Notwithstanding the many

Attached as Annexure is the audited Top Layer SDBIP for the first half of the financial ending 31 December 2017 which measures the Municipality

RECOMMENDATIONS

- That Council takes note of the mid- year Assessment and financial health and performance indicators. That Council takes note that an Adjustment Budget is necessary

Acronyms and Abbreviations

WIASMunicipal Turnaround StrategyOHSOccupational Healthy SafetyPMSPerformance Management SystemSCMSupply Chain Management SystemSPEDSupply Chain Management SystemSLAService Level AgreementSMMEService Level AgreementTORSmall Medium Macro EnterpriseTerms of referenceTerms of referenceWSPWork skills plan%Percentage	Acronyms /Abbreviations A-G DLRD DRM FBW GIS GIS GRAP IT K2C LED LUMS MDM MFMA MIG MIG	Auditor General Department of Land and Rural Development Disaster Risk Management Free Basic Water Geographic Information System General Reporting Acceptable Practice Human Resource Integrated Development Plan Information Technology Kruger to Canyon Local Economic Development Land Use Management System Mopani District Municipality Municipal Finance Management Act Municipal Infrastructure Grant
ED DIMIS ED DIMIS ED DIMIS FMA FMA SP SP SP SP SP SP SP SP SP S	GRAP	Geographic Information System General Reporting Acceptable Practice
ED ED DM S DM FMA FMA FMA FMA FMA FMA FMA FMA FMA FM	HR	Human Resource
ED JMS JMS DM FMA FMA FMA TAS TAS SP SP	IDP	pment P
ED DMS DM FMA FMA FMA FMA SMS SP SP		
DMS DM FMA FMA TAS TAS OM ON	R2C	Kruger to Canyon
DM DM FMA IG IG VIS VIS VIS VIS VIS VIS VIS VIS VIS VIS	LED	Local Economic Development
FMA IG ITAS INS INS INS INS INS INS INS INS INS IN	LUMS	Land Use Management System
TAS TAS WS WS PED PED PR SP	MUM	Mopani District Municipality
TAS HS WS ORD	MEMA	Municipal Finance Management Act
HS WS OM OM OR	MIG	Municipal Infrastructure Grant
WS OM PED ON SP	MTAS	Municipal Turnaround Strategy
SP	OHS	Occupational Healthy Safety
JA JA JA JA SP	TWO	Performance Management System
ANME SP	SCM	Supply Chain Management
AService Level AgreementMMESmall Medium Macro EnteDRTerms of referenceSPWork skills planNumberPercentage	SPEC	Spatial and Economic Development
VIME Small Medium Macro Ente DR Terms of reference SP Work skills plan Number Percentage	SLA	Service Level Agreement
SP Terms of reference Work skills plan Number Percentage	SMME	Small Medium Macro Enterprise
SP	TOR	Terms of reference
	WSP	Work skills plan
	#	Number
	%	Percentage

Section 72 (1) of the Municipal Finance Management Act, Act 56 of 2003 stipulates:

progress on resolving problems identified in the past annual report, and year" taking into account (i) monthly statements, (ii) municipality's delivery targets and indicators set in the service delivery and budget implementation plan, and "The accounting officer of the municipality must by the 25 January of each year assess the performance of the municipality during the first half of each financial

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- 2. The above is the Mid-year Budget and Performance Assessment taking into account the stipulations of the MFMA, Section 72 (1) as at 31 December 2017.

Complied by:	Approved by:	
- Brance		
The Municipal Manager Mr. S.J Lethole S-Cl-18	The Mayor Cllr. H.M Thobejane	81.10.58
	-	